



2025 CERTIFICATE OF COMPLETION

Presented to

Tamar Ship Management Limited

By participating in the annually required Incident Management Team Table Top Exercise, credit was obtained during the Focus Training Seminar held in Singapore on March 14th, 2025. This exercise was facilitated by Gallagher Marine Systems in accordance with the Title 14 of the California Code of Regulations and/or U.S. Coast Guard's PREP Guidelines set forth for vessels who are required to maintain a Response Plan under 33 CFR 155.

March 14th, 2025

Kevin S. Perry

Vice President – Emergency Management

Johnathan M. Griffin

Senior Manager – Emergency Preparedness